# COMMUNICATION PROFESSIONALS LEADERSHIP WORKSHOP

TECHNIQUES & STRATEGIES TO BUILD LEADERSHIP CAPABILITY, DRIVE PERFORMANCE & INCREASE EFFICIENCY

10 - 11 AUGUST 2020

**ONLINE DELIVERY** 

#### **EXPLORE**

- Management vs leadership What's the difference?
- ► Identify & develop your existing leadership qualities
- Strategies for achieving peak performance
- ► Collaborative working & relationship building
- ► Increase your influence & strategic lens
- ► Maximise your leadership potential
- ► Position yourself for success
- ► Drive change within your organisation

#### **EXPERT FACILITATOR**



Adrian Cropley
President and Founder
Cropley Communication





#### ABOUT THE EVENT

In an era defined by unprecedented media connectivity and 24-hour interaction, the success of any organisation rests on the ability of the communication team to ensure staff are engaged, understand what is expected of them, and that external stakeholders are kept informed and satisfied. Communication professionals are technical specialists, but mastery of this specialised knowledge doesn't equate to successful leadership.

Transitioning from a technical communication specialist to a strategic leader who not only supports the business but adds value through decisive guidance, is not a straight forward process. As a leader, it's vital to consider the broader organisational goals and constraints and align not only yourself but your team with them. Leaders in the communication profession need to create an environment conducive to fast, creative, and considered decisions.

In this workshop, you will be guided through a number of activities and be presented with strategies designed to assist your progression from technical specialist to strategic leader. You will explore the demands of communications leadership and the skills and attributes needed to lead an effective team and achieve key organisational outcomes.

## TRAINING DELIVERY AND PRE-COURSE QUESTIONNAIRE

This workshop will be delivered using a three tiered approach. The structure of each session is as follows:

- 1. Technical overview and review of research into the topic area under discussion
- 2. Practical application of management principles in the review of case studies, worked examples and interactive exercises
- 3. Discussion of outcomes and implementation issues

Workshop participants will have the opportunity to include comments and questions about issues outlined in the program by way of a pre-course questionnaire. This feedback will enable the course facilitator to adjust content accordingly. The workshop has limited places to allow for customisation, greater interactivity and for individual concerns to be addressed.

#### **DAY ONE**

## Explore personal strengths and areas for growth

- Management vs Leadership What's the difference?
- ► Identify and align personal leadership traits with organisational goals
- Recognise and manage the demands of leadership
- Understand the expectations of internal and external stakeholders

## Understand and develop your leadership capability

- Explore your preference profile and the profile of others
- Identify skills by applying the competence model
- ► Explore the 4 competencies of leadership
- ► Motivate and drive performance

## Build a cohesive and high performing team to improve productivity

- Identify the strengths and weaknesses of your reports
- Explore and apply the Parker team player survey
- ► Encourage feedback and discussion to improve timeliness, creativity and effectiveness
- Understand the needs and motivations of stakeholders

#### Getting the best out of people

- ► Become a better listener
- ► Emotional intelligence and the emotional competence framework
- ► Coaching skills, giving and receiving feedback
- ► Explore various mindsets



#### **DAY TWO**

#### Become an influencer and strategic advisor

- Adding value as an advisor within your organisation
- ► Be seen as the strategic advisor or trusted business partner in your organisation
- ► Create impact to drive the business forward

## Develop a consultative approach to demonstrate your value

- What does it mean to take a consultative approach?
- ► Explore the consultative model, understand what outcome you want to achieve
- ► Hook/offer request to earn the right to consult
- ► Conduct a contracting conversation

## Build trust and influencing your key stakeholders

- ► Working through trust and the trust equation
- ► Know how you influence, what is in your toolkit
- ► Know who you need to influence and why
- ► Dealing with difficult people and difficult situations

## Develop a leadership action plan for yourself and your team

- ► Identify skill gaps How can you fill them?
- ► Build your plan to increase your leadership position
- ► Identify the plan for your team What are the gaps? What are the opportunities and challenges?
- ► Final wrap up and reflection



#### **WE ARE GOING VIRTUAL!**

Events will be delivered live with the assistance of Video Streaming technology to allow delegates and speakers to participate and interact from their office, their home or wherever they may be. Some events may include both in person and remote access elements depending on the situation. Information regarding these arrangements will be sent to affected delegates and speakers directly.

#### WHO WILL ATTEND?

Professionals at all levels, from technical specialists, coordinators & officers through to management & executives seeking to improve their leadership capability in the following roles:

- Communications
- ► Public Relations
- ► Public Affairs
- Media
- ▶ Digital
- External Relations
- Stakeholder Engagement
- Community Engagement
- Social Media
- ► Corporate Affairs
- Marketing
- Publications / Editorial

#### YOUR FACILITATOR

Adrian Cropley OAM, FRSA, SCMP is one of the world's leading corporate communication & change strategists with over 30 years business and communication experience. Working with a variety of clients on major change communication projects and developing corporate communication strategies for companies including Unilever, Shell, Bupa, NAB, ANZ, Alcatel-Lucent, Infosys as well as various government departments including the Australian Tax Office, the Department for Business, skills and innovation in the UK and organisations like the Hong Kong Police. Until 2004 Adrian was the head of corporate employee communication for a major telco within Asia Pacific. He is now CEO of Cropley communication and the Centre for Strategic Communication Excellence, focusing on change, communication & coaching solutions for a global client base.

An accredited business communicator, Adrian guest lectures at RMIT University Melbourne and is on the advisory committee for the Public Relations program. He is a director on the board of an Australian based; IT services company and the Sacred Heart Mission, one of Melbourne's biggest homeless charities and has led many teams in his career. Adrian is a multiple IABC Gold Quill award winner, all-star IABC Speaker and was IABC's 2008 Chapter Leader of the year. He has held many volunteer positions throughout his career including 15 years with the Scout Association of Australia. Adrian is a past chair of IABC.



Adrian Cropley
President and Founder
Cropley Communication

#### Communication Professionals Leadership Workshop 10 - 11 August 2020

**Online Delivery** 

### **Booking Form**

Event Reference: ALC0820A - O Priority Code: I

Ü	Registratio	n Informa	tion								
Organisation Name											
Add	Address						Suburb St				
Booking Contact Information											
Title Full Name				Position	E	Email		Phone			
Œ	Delegate Ir	oformation	n								
	Title	elegate Information Full Name or TBA Position Email									
1	Title	Tull Name of TDA			. Conton			s			
2											
3											
4											
5											
6											
7											
8											
9											
10											
Your Investment											
options (per person)			Rapid Actio Register and			Super Saver Rate Register and pay by		Early Bird Rate Register and pay by		Standard Rate	
Qty	y 15 Ν		15 May	5 June		26 June		17 July		4	
Di-	Workshop		\$1695 + GST = (\$1864.50)		\$1795 + GST = (\$1974.50)	\$1895 + GST = (\$2084.50)		\$1945 + GST = (\$2139.50)  Save up to \$50		\$1995 + GST = (\$2194.50)  All Prices listed in	
Discounted off standard rates : Save up to				\$300 Save up to \$200 Save up			Australian Dollars				
Group 10% off 15% off 20% off Discounts Standard Rate Standard Rate								TOTA incl 0			
		am of 3 - 4	Team of 5		m of 8+					Course and Fouls Died setes	
Conditions: Group Discounts apply for bookings made simultaneously. Only one discount applies. Group discounts apply to standard rates only. Group discounts are not applicable to Value Plus, Super Saver and Early Bird rates. Discounts cannot be applied retrospectively and must be claimed at the time of booking. Liquid Learning Group reserves the right to have sole discretion on an organisation's eligibility for discounts.  Note: Course materials included. Registration Options are per person only.											
Payment Details Payment is required prior to attending this event											
L L Credit Card					dit Card Details - Please charge my credit card for this registration:				nic Funds Trans		
	Cheque (payable to L	Liquid Learning	Group Ptv I td)	Learning Grou					c Account Name g Group Pty Ltd		
	Electronic Funds Tran	nsfer	_	BSB: 032 002  Cord Number Class Description Cord Number Class Desc							
□ F	☐ Please invoice me:			Card Number						2S	
F	Purchase Order No.	#		cw	Full Name as on card			Amoun			
				Cardholder's Contact Number Signature X			Please quote ref ALC0820A - O and registrant name				
Authority  Authorising Manager's Details: This registration is invalid without a signature											
Nam	ne		F	Position		Phone	Phone				
Ema	il						Signature X		Date		
		mail thi	s form to	: registi	ration@li <u>guidlearr</u>	ning.com.a		us on: +61 2 8	3239 <u>971</u> 1		
Email this form to: registration@liquidlearning.com.au or Call us on: +61 2 8239 9711  Registration Policy If you are unable to attend this event, you may send a Liquid Learning Group Pty Ltd takes all care to produce high quality accepts no responsibility for reliance on such information and recommends											
						and the second of the second		and the second second			

Registration Policy If you are unable to attend this event, you may send a substitute delegate in your place at no additional cost. Please advise us of any substitutions as soon as possible. Alternatively, you may transfer your registration to another event run by Liquid Learning Group Pty Ltd. A 10% service fee may apply. By confirming your registration you commit to pay the registration investment in full. Should you wish to cancel your registration, please notify us in writing as soon as possible and a credit note will be issued valid for use towards any future event held by Liquid Learning Group Pty Ltd in the twelve months following the date of issuance. Cancellation notifications received less than 14 days from the event running will receive a credit note to the value of the registration fee less a service fee of \$400 plus GST. Liquid Learning Group Pty Ltd does not provide refunds for cancellation. If your invoice is yet to be paid and you wish to cancel, payment must be processed and a credit note will be issued following receipt. The prices above are based on one person per registration. It is not possible for multiple people to attend within any day of the event on a single registration. Split tickets, i.e. a different person attending each day of the event, can be arranged. A fee will apply. Please call us for details.

Liquid Learning Group Pty Ltd takes all care to produce high quality events that deliver as promised. All advertised details are correct at time of publishing. However, when circumstances beyond our control prevail, we reserve the right to change program content, facilitators or venues. We also reserve the right to cancel or reschedule events if circumstances arise whereby performance of the event is no longer feasible, possible or legal. Liquid Learning Group Pty Ltd will not be responsible for any loss or damage arising from any changes to or cancelling or rescheduling of an event. If an event is cancelled or rescheduled, Liquid Learning Group Pty Ltd will make every effort to contact every registered delegate; if an event is cancelled or you are unable to attend the rescheduled event you will be issued with a credit note valid for use towards any future Liquid Learning Group Pty Ltd event held in the twelve months following date of issuance.

**Disclaimer** Liquid Learning Group Pty Ltd has taken due care in selecting qualified professionals as its authors and course facilitators. The information provided by Course facilitators is not produced by Liquid Learning Group Pty Ltd and should not be regarded as advice. Liquid Learning Group Pty Ltd

that its clients seek further professional advice.

Privacy Statement Liquid Learning Group Pty Ltd is committed to your privacy. All information collected on this registration will be held in the strictest of confidence and in accordance with the Privacy Act 1988. Liquid Learning Group Pty Ltd will add your information to a secure database. This will be used primarily to contact you for ongoing research, product development and notice of future events and services offered by Liquid Learning Group Pty Ltd. Occasionally you may receive information from organisations associated with Liquid Learning Group Pty Ltd. If you do not wish to receive such information please tick this box:

To update or have your details deleted please advise our Database team at Liquid Learning Group Pty Ltd, Level 9, 80 Clarence Street, Sydney NSW 2000, PH: +61 2 8239 9700, email: database@liquidlearning.com.au

© 2020 Liquid Learning Group Pty Ltd ACN 108 415 354